

# DEFENCE RESOURCES MANAGEMENT



## **Synopsis**

This course develops an understanding and appreciation of the concepts, techniques and analytical decision making tools available to make decisions in managing scarce resources. It shall encourage participants to solve problems using management theory, economic and quantitative reasoning.

## **Learning Outcomes**

At the end of the course, participants shall have an enhanced understanding on the efficient and effective allocation and use of resources in modern defence and security organisations.

## **Delivery Mode**

Lectures/Case Study/Presentation that shall be conducted for a continuous period of 10 working days. The entire programme shall contain the following:

- 21 lectures.
- 10 case study/exercises.
- 5 problems.
- 3 group discussion sessions.
- TEMPO Planning Game.

## **Duration**

Package A – 10 days

Package B – 5 days

## **Target Participant**

Government officers of Lt Col and Maj rank

## Topics Covered

- Resources Available for Defence
- Economic environment for defense
- Defence Planning
- Scarcity and competition for resources
- Building a defense budget
- Analytical decision making
- Comparing alternatives
- Decision Making at the Margin
- Evaluate risks and uncertainty
- Cost Concepts and Analysis
- Cost-effectiveness

## Course Fee

- 10 days for RM1,000 per pax
- 5 days for RM2,000 per pax

## Facilitators



**Brig Gen Prof Ir Dr Norazman Bin Mohamad Nor** graduated from University of Texas, USA in 1986 with BSc in Civil Engineering & Mathematics. He was commissioned in the Royal Engineer Regiment in 1986. Served in 4 and 2 Sqn RAJD. He obtained his MSc from University of Science Malaysia in 1995. Then served in Engineer Directorate and STRIDE. He pursued his PhD at Cranfield University, UK in 1997 and was conferred the doctorate in 2000. Thereafter, served in ARMY Planning and Development.

He joined the National Defence University, formerly known as Military Academy of Malaysia (ATMA) in 2002 as a lecturer and researcher in the Engineering Faculty. He is currently the Deputy Dean of the Engineering Faculty.



**Lt Col Dr. S. Ananthan (Retired)** received a Diploma in Management Science from the National Institute of Public Administration (INTAN) in 1999 and later obtained his MSc in Management Science via a twining programme between INTAN and Universiti Utara Malaysia (UUM) in 2000. He is also a 1992 graduate of the Malaysian Armed Forces Staff College (Haigate). He joined the Malaysian Army in 1980 and was commissioned into the 21<sup>st</sup> Special Service Group. He served in numerous field appointments and was an instructor at the Army Combat Training Centre (PULADA). He also served as a logistics and

technical staff officer in MINDEF and HQ 21 SSG and contributed significantly towards the development of SF doctrine. In 1997, he served with the UN Mission in Western Sahara (MINURSO) as G3-Plans at the Force HQ. Currently, he is a Senior Lecturer at UPNM's Faculty of Defence and Management, teaching defence management, peacekeeping operations and leadership. He attended the Defence Resources Management course at DRMI, Monterey, California in April 2009 and completed his PhD in Leadership Development in 2018.



**Col Assoc Prof Dr. Mohd Nor bin Yahya** is a senior lecturer at National Defence University Malaysia (NDUM). He graduated from Royal Military College and was commissioned into General Service Corps (Pay) on 26 Jul 1984. He earned his Diploma In Accountancy (DIA) from *Universiti Teknologi MARA* (UiTM) in 1995, Diploma in Strategic and Defence Studies from University Malaya (UM) and graduated from Malaysian Armed Forces Staff College in 2000. He obtained his Masters degree of Science in Accounting (MsACC) from International Islamic University (IIUM) in 2005. His past work experiences includes serving as an Admin, Training, Policy and Accounts staff officer at the Pay Directorate, Malaysian Armed Forces HQ. He is a qualified International Accountant registered as an Associate Member with the Association of International Accountants (UK) since 1999. His area of interest includes financial management, management accounting, engineering economy and performance management. His research on MINDEF budgeting has been published in *International Journal of Public Sector Management* and was also accepted in a forum session in the 10<sup>th</sup> World Accounting Educators Congress, Istanbul, Turkey (2006).



**Lt Col Zamri bin Ismail**, is a Lecturer with the Faculty of Defence and Management Studies, National Defence University Malaysia. He was commissioned from the Royal Military Academy, Sandhurst, United Kingdom. He earned his Diploma in Banking Studies from *Universiti Teknologi MARA* (UiTM) in 1988., Diploma in Management Science from the National Institute of Public Administration (INTAN) in 2006 and later his Master's degree in Management Science (MSc) in 2007. He is also a 2004 graduate of the United States Army Command and General Staff College, Fort Leavenworth. His past work experiences includes serving as a Directing Staff at Army Combat Training Center (PULADA) in 2004-2006 and as a Staff Officer Grade 2 at the Infantry Directorate, Army HQ. Attended the Defence Resources Management Course at DRMI, Monterey, California in June 2010.